

Introduction to Schwartz Rounds

Andrew Knight 29 May 2019

We are working to radically improve the way people are cared for and to support the staff who deliver care





'We have to get on with the job'

Distressing situations become the **norm**.



Staff use **protective strategies** to help deal with
the emotional distress

Such strategies can **inhibit** the ability to empathise and connect with patients

Kenneth Schwartz

"the ordeal has been punctuated by moments of exquisite compassion. I have been the recipient of an extraordinary array of human and humane responses to my plight.

These acts of kindness – the simple human touch from my caregivers – have made the unbearable bearable."



Schwartz Rounds

Confidential forum for **ALL staff** to come together once a month to reflect on the nonclinical aspects of caring for patients – that is, the **emotional and social experiences** associated with their work

At each Round 3 people present an experience from their work.

Story is told from the **staff perspective**



1. Normalising emotions

Care settings can be lonely places.

Thoughts of incompetence and feelings of fear, grief and shame are commonly expressed during Rounds.

Sharing emotions allows staff to move from a place of **isolation** to **shared understanding**, reducing the sense of difference.



2. Creating a culture of openness

The discussions that occur in Rounds model new models of interaction, in which staff can share experiences without judgement or solutions.

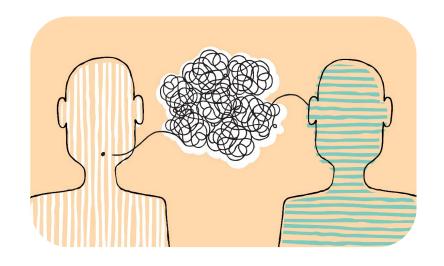
A consistent reflective space may impact on the organisation more broadly, encouraging staff to employ their reflective stance in their work outside the Round.



3. Promoting connectedness and increasing insight

Caring environments are often fragmented.

Rounds appear to engender a sense of connectedness to each other, both the people we are working with and our colleagues, and organisations as a whole



4. Role Modelling

"that [colleague] is so high up I would normally be intimidated by him. I'm a medical student and don't want to say anything stupid, but his presentation made him so much more approachable. So if I now had him {for a teacher} and you find a situation upsetting you would be more likely to say something or be more open with him. Not so scared to say something."

The unique features of Rounds

- Normalise emotions
- Create a culture of openness
- Promote connectedness
- Role model
- Change narratives

Feeling valued

Teamwork & connectedness

Appreciation for different roles

Openness to giving and receiving support

Attentiveness and compassion toward patients

Feelings of stress & isolation

Hierarchies between senior and junior staff





Participant Feedback

"You can see peoples eyes light up and they've suddenly got an insight into somebody else's experience"

"It made me realise I was part of the jigsaw. Schwartz Rounds help you see where your bit of the jigsaw fits in with everyone else's"

"I didn't realise other people felt the same, and this just made me realise I'm not the only one who feels like this."

"These are both informative and help in the cohesiveness of colleagues (multidisciplinary) across the hospital".

What 13,452 evaluation forms told us

An analysis of 13,452 evaluation forms from Schwartz Rounds around the country found that **94% of participants would attend Rounds again.**



A Longitudinal National Evaluation of Schwartz Center Rounds

A realist informed mixed methods evaluation of Schwartz Center Rounds® in England.

Maben J et al. National Institute of Health Research



Poor psychological well-being reduced

25% to 12%

Reduced feelings of isolation

Enhanced support/ teamwork

Increased empathy and compassion for colleagues and patients

Positively influence staff well-being

10 CMOs

Context Mechanism Outcome

Developments





Republic of Ireland Sites

Beaumont Hospital Cavan Monaghan Hospital

CHO 7 Adult Mental Health Services

Community HealthCare West – Roscommon

Connolly Hospital, Cork University

HSE Mental Health Service

Laura Lynn Ireland's Children's Hospice, Mayo University Hospital

Midland Regional Hospital, Tullamore

National Ambulance Service (South Operational Area)

Our Lady of Lourdes Hospital

The National Children's Hospital, Tallaght

The Royal Hospital, Donnybrook,

UL Hospitals Group

University Hospital Galway / Saolta University Health Care Group,

Our Lady's Hospice

Portiuncula University Hospital Dunlo,

Resilience Healthcare Ltd Temple Street Children's Hospital

New Sectors



Prisons

Levels of **psychological distress twice** the levels found amongst health service staff.

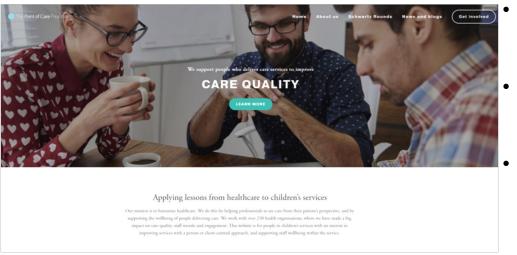
Organisation culture in prisons is such that there are **challenges** to getting this type of **reflective** session **accepted** amongst staff.

Potential **evaluation** of pilot Rounds, seeking funding by the **evidence unit** at the **Ministry of Justice.**





Children's Social Care



What Works unit initiative led by the Cabinet Office.

12 month pilot using the same methodology as **NIHR** funded **research**.

Julian's Blog 'Care for the carers, improve care – an introduction to Schwartz Rounds'

www.socialcare.pointofcarefoundation.org.uk





Vets



- Royal College of Veterinary Surgeons (RCVS).
- Introduce Rounds to 8 organisations to evaluate the impact over the next 15 months.
- The 'Mind Matters' Initiative (MMI) aims to improve the mental health and wellbeing of those in the veterinary team, including students, veterinary nurses, veterinary surgeons and practice managers.
- Suicide rates amongst level amongst healthca



iverage and **twice** the





Special Rounds for major incidents



Getting Rounds started

The Point of Care Foundation deliver practical advice and help by:

- Providing information and ideas to help you get the discussions started
- Arranging for you to observe a Round
- ☐ Training three members of staff to be able to facilitate Rounds
- Assigning you an experienced mentor who will support you
- Giving you access to resources and webinars
- Connecting you to a community of Schwartz Round organisations
- An annual national event for Schwartz Rounds sites in the UK

Schwartz Round sites, by sector

200 sites in total:

90 Acute

36 Hospice

20 Ireland

14 Mental Health

13 Other

7 Community

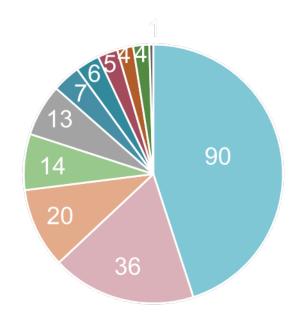
6 Primary Care

5 Universities

4 Private

4 Wales/Scotland

1 Veterinary Hospital



The Schwartz Rounds Community and Networks



Adapting the Rounds: Pop up Rounds



Discussion and Questions



Thank you



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